



# SECURITY

MATTERS

Wednesday 20th March 2019

**ITF Q1 'Security Matters' Forum**

"AI – friend or foe for insurance businesses?"





**cortex**<sup>®</sup>

The Evolution of Automation

Jonathan Hobday

Director

e: [jonathan.hobday@cortex-ia.com](mailto:jonathan.hobday@cortex-ia.com)

*AI: using IA to make AI your friend.*


# Manual “Computers”

*People are:*

- *Intelligent*
- *Interpretive*
- *Self-learning*

*Work is:*

- *Arduous*
- *Unscalable*
- *Error Prone*
- *Slow*



Williamina Fleming (standing)  
supervises the team of women “computers”  
Harvard College Observatory  
1885



# Machine “Computers”

*Machines are:*

- *Relentless*
- *Accurate*
- *Fast*
- *Scalable*



*Work is:*

- *Complex*
- *Precise*
- *Demanding*

Astronomical compute nodes

Yale University



# Autonomous Machines

- *Programmed*
- *Adaptable*
  
- *Scalable*
- *Complex*
- *Accurate*
- *Fast*
  
- *Safe?*



# Autonomous Car

Without the self-driving “brain”

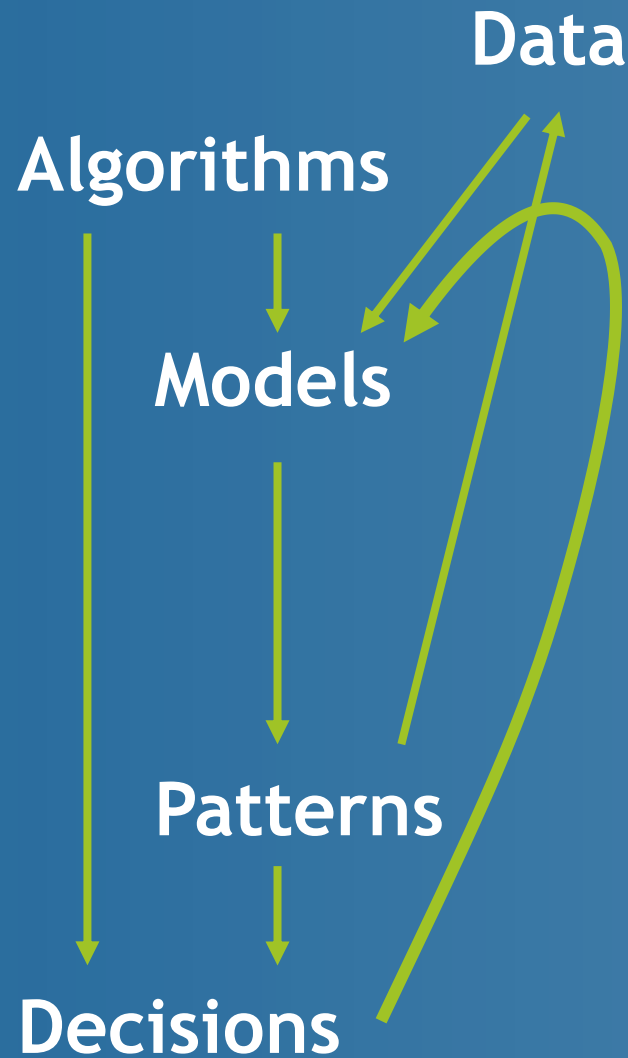
...it is still a car

.. and is still intelligent...

Without the car ?



# Algorithms vs Models



- Zeroth Order automation
  - The decision is fixed
- 1<sup>st</sup> Order decisions
  - The decision is driven by an algorithm
- 2<sup>nd</sup> Order decisions
  - The decision is driven by a model that is created by an algorithm from pre-existing data
- Adaptive 2<sup>nd</sup> Order - Machine Learning
  - As 2<sup>nd</sup> Order, but the Model is continually adapted (self-tuned) to optimise outcomes.
- ...

# Algorithms - Digital Estimation

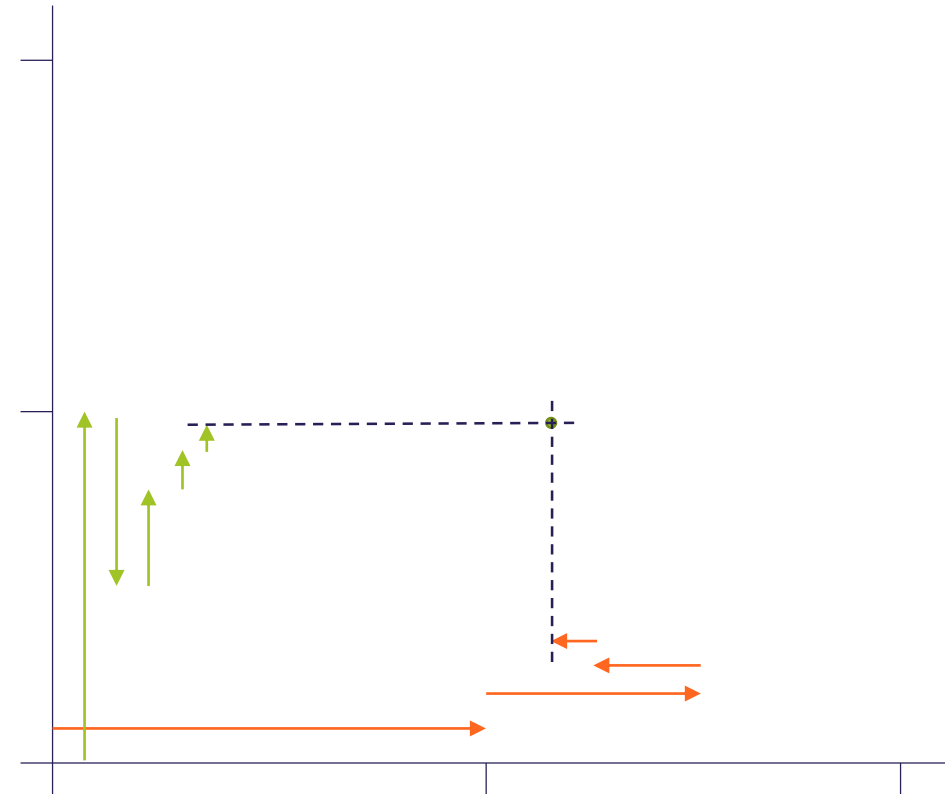
## Binary search

Add or subtract half of the remaining range depending if you are too high or too low

### • Approximation

- 1<sup>st</sup> +ve : 0.5
- 2<sup>nd</sup> +ve : 0.75
- 3<sup>rd</sup> -ve : 0.625
- 4<sup>th</sup> -ve : 0.5625

Finding the point : 0.5625, 0.46875





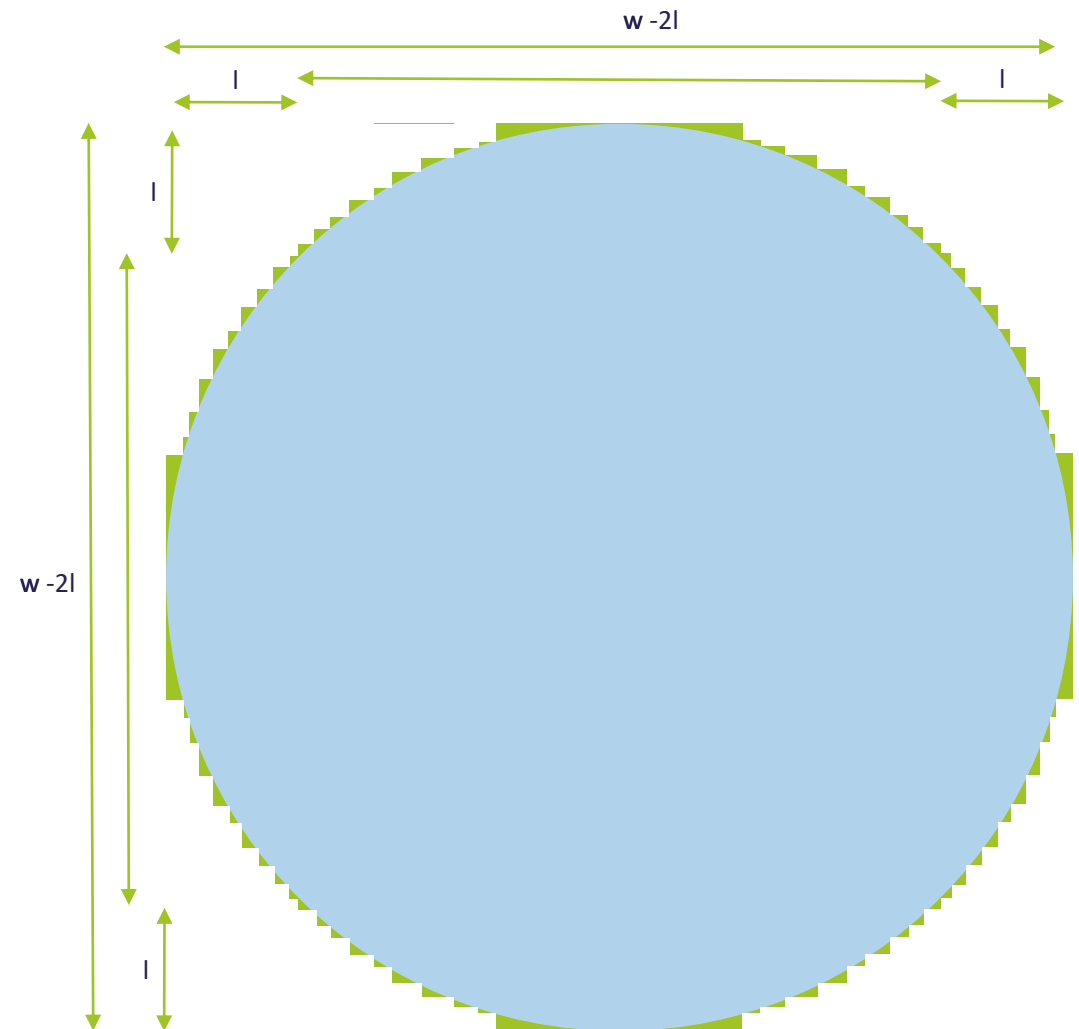
# Complexity in the Algorithm...

Approximate the circumference of a circle with a square

- **Perimeter**
  - Square =  $4 \times w$
  - Circle =  $\pi w$  ( $2\pi r$ )
  
- **Approximation**
  - Square  $4 \times w$
  - 1<sup>st</sup>  $4 \times w$
  - 2<sup>nd</sup>  $4 \times w$
  - 3<sup>rd</sup> ... !!

The circumference of this Circle is

**$4 \times w$  !!!**

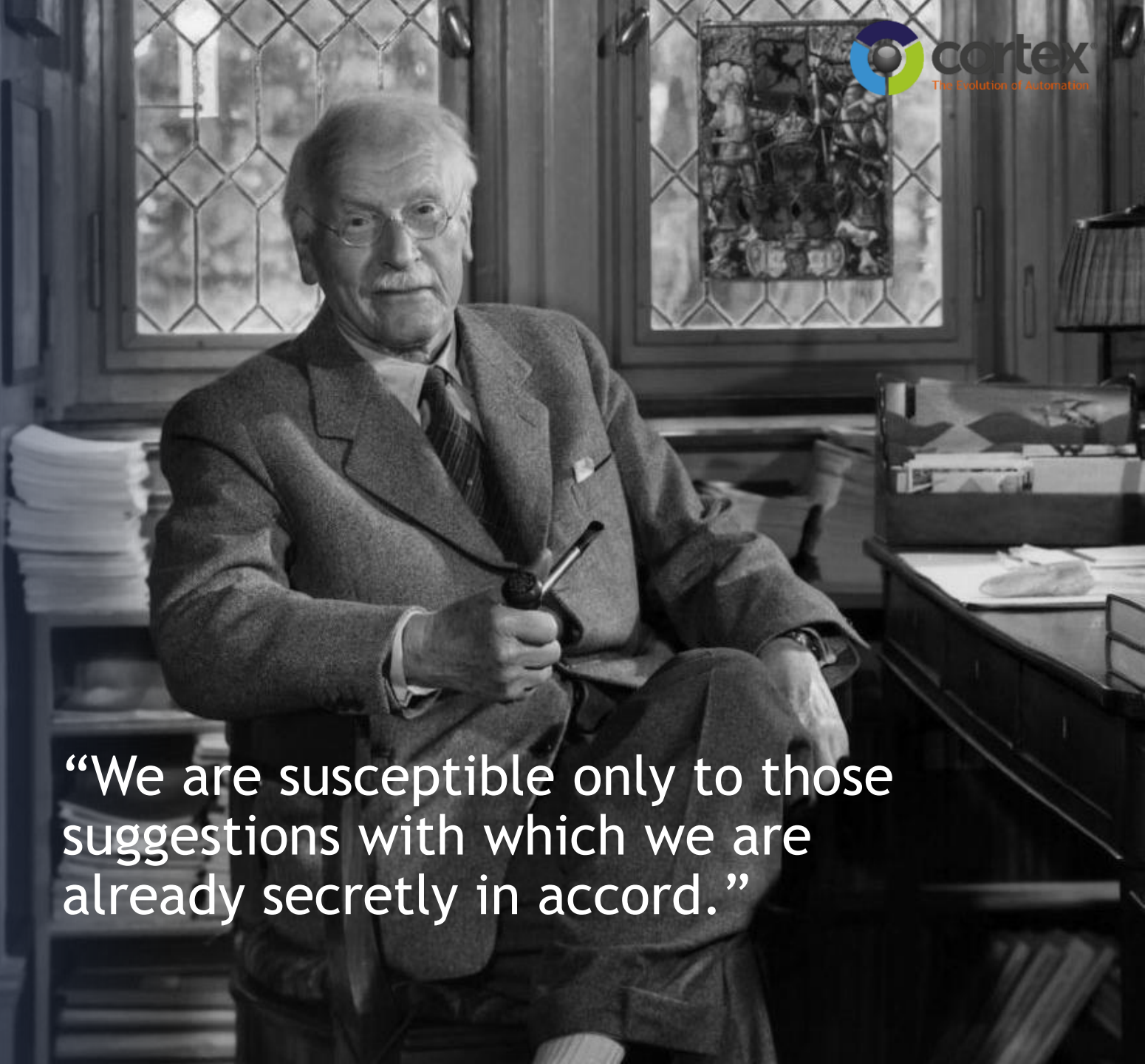


$$w - 2l + l + l = w$$

Pre-conditioned bias

Carl Jung

Founder of Analytical  
Psychology



“We are susceptible only to those suggestions with which we are already secretly in accord.”

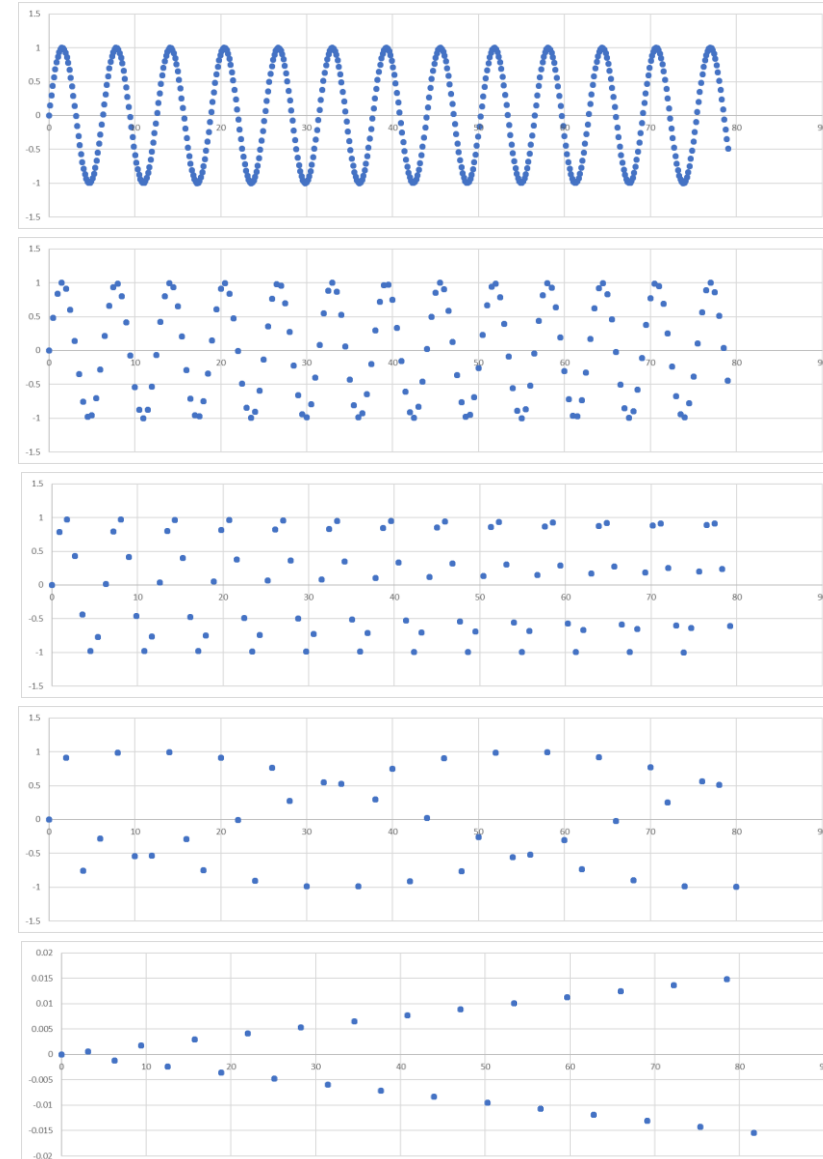


# Data Sufficiency

- Enough Clean Data
- The right type
- Within the limits

## Learning / Fixed :

- Fix the Model / Algorithm
- Adapt the Algorithm / Model



# Validation delusion

## Bill Clinton

US President (1993-2001)

“Any ideology gives the answer before you look at the evidence. So you have to mold the evidence to get the answer that you’ve already decided you’ve got to have.”





# Complexity in the model...

- Derivative knowledge
- Algorithmic bias
- Model Bias
- Data Bias
- Constraints
- Limits



mite

container ship

motor scooter

leopard

mite
black widow
cockroach
tick
starfish

container ship
lifeboat
amphibian
fireboat
drilling platform

motor scooter
go-kart
moped
bumper car
golfcart

leopard
jaguar
cheetah
snow leopard
Egyptian cat



grille

mushroom

cherry

Madagascar cat

convertible
grille
pickup
beach wagon
fire engine

agaric
mushroom
jelly fungus
gill fungus
dead-man's-fingers

dalmatian
grape
elderberry
ffordshire bullterrier
currant

squirrel monkey
spider monkey
titi
indri
howler monkey

Analysis death



**Roald Coase**

Professor of Economics  
at the University of  
Chicago Law School

“If you torture the data long enough,  
it will confess to anything.”



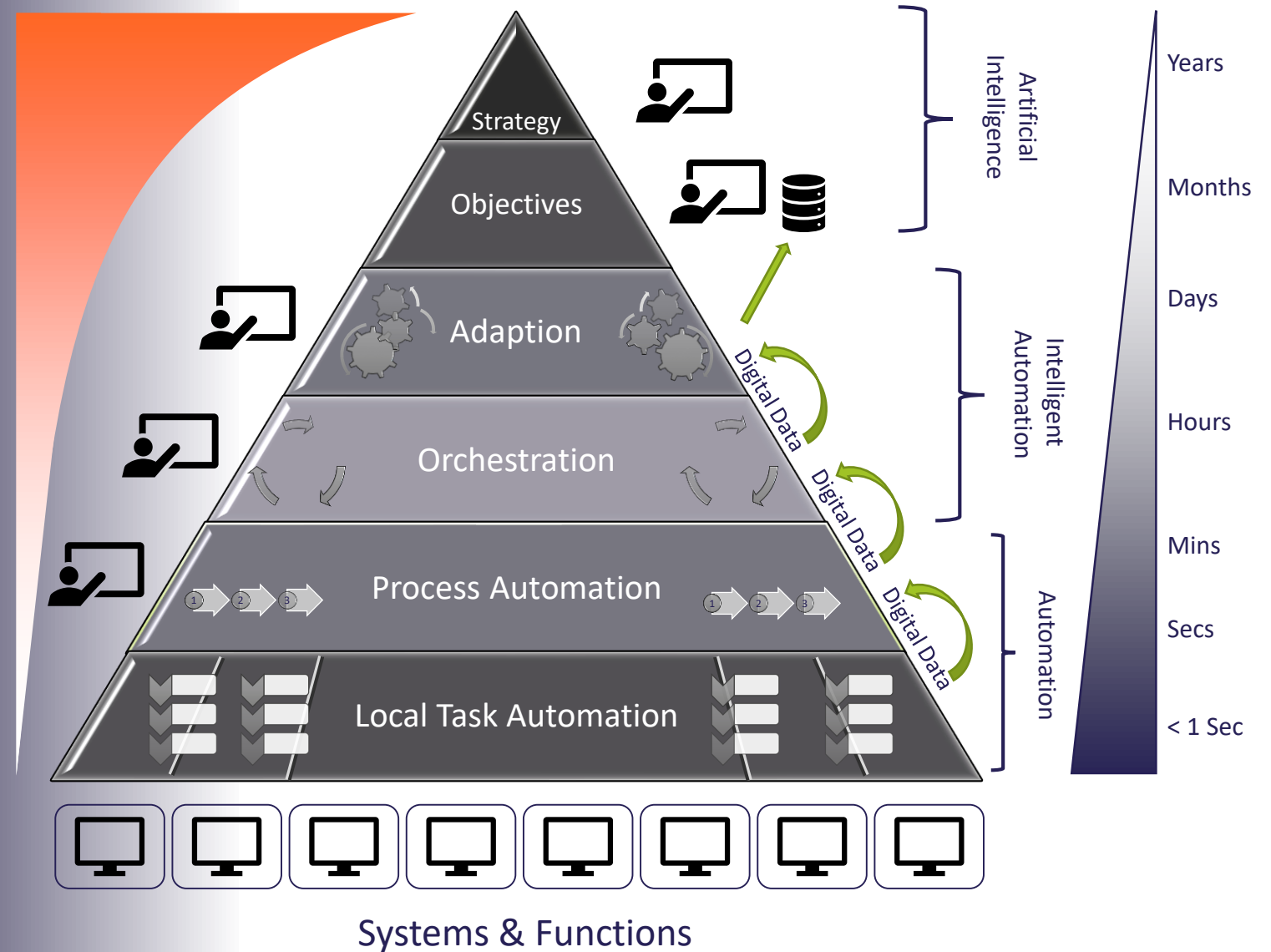
# Complexity and Heirarchy

Digital  
Complexity

Velocity

## Capabilities:

- Intelligence
- Information
- Meaning
- Morals
- Learning
- Policies
- Adaption
- Orchestration
- Processes
- Tasks
- Functions
- Reference
- Data



# Trust and Confidence

## Establish Trust ...

“I trust the machine knows what to do, so long as I can verify the inputs and initial conditions”

## Build Confidence ...

“I have confidence that the machine will always do the right thing even when I have not validated the inputs and initial conditions”

Build the trust contract between man and machine

- Trust first: **Human in the Loop**
  - Automate Workflows and Tasks
  - Artificial intervention points
  - Redundant confirmations
- Confidence: **Human on the Loop**
  - Ensure real-time deep insights for SME's
  - Establish “quality checks” for SME's
  - Start with least complex processes



# Man and Machine

# - The ultimate collaboration



## Man:

- Emotivity
- Strategy
- Meaning
- Novelty
- Morals

## Machines:

- Repeatability
- Complexity
- Scalability
- Accuracy
- Velocity





What wrong with this picture?







# “Artificial Intelligence”

## Probabilities

- Imaging Recognition
- Entity relationships
- Stateful Heuristics
- Neural Networks
  - Convolutional
  - Deep
- Chat Bots
- Voice Recognition
- Natural Language Processing
  - Short Form
  - Long Form
- Natural Language Understanding

or

or

# “Data Analytics”

## Facts

- Statistical Analysis
- Pattern Matching
- Classification
- Clustering
- Regression
- ...

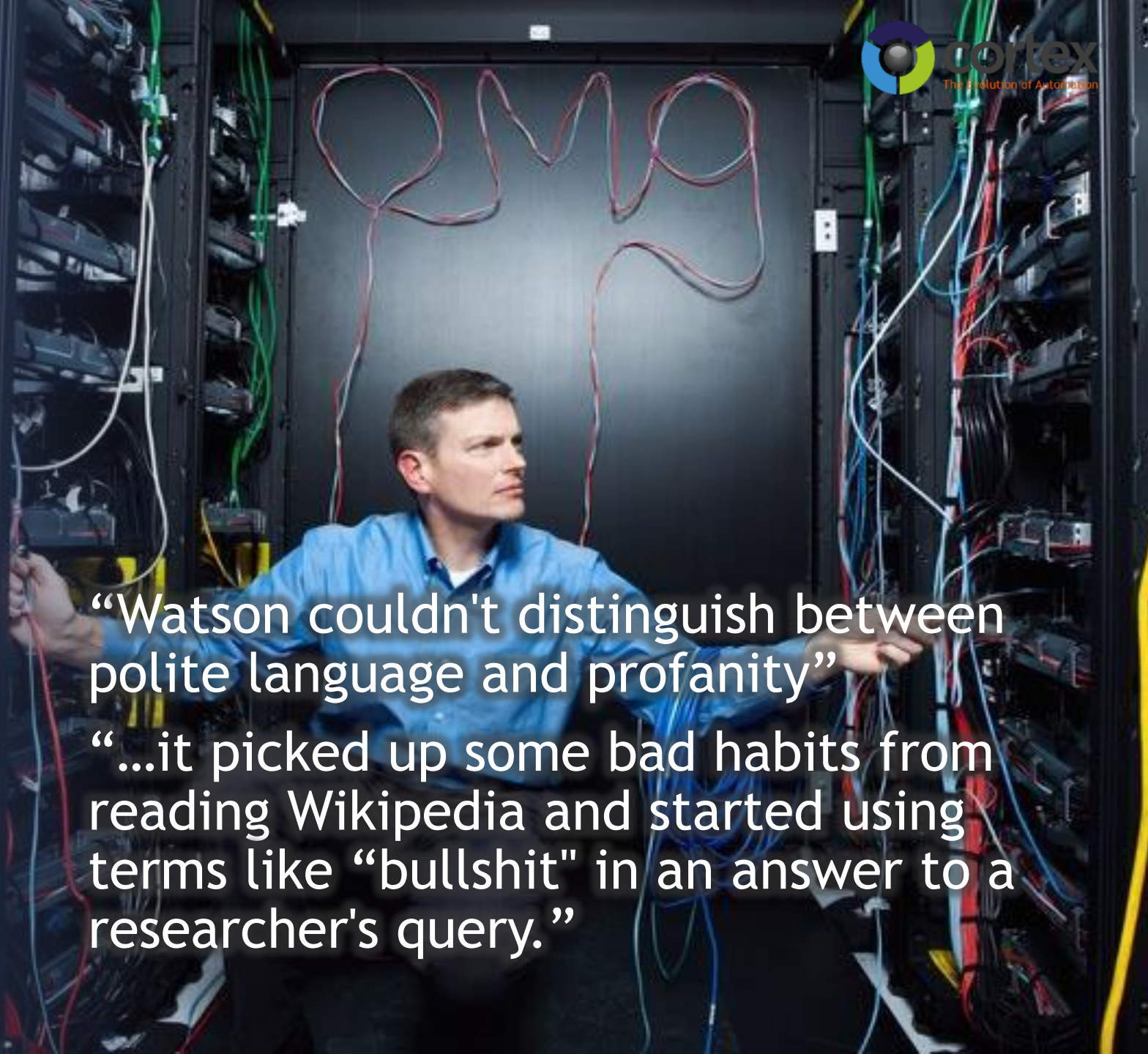
# So Friend or Foe

- **Start Simple**
- **Actions before decisions**
- **Clean Data**
- **Analytics before AI**
- **Build Trust**
  - Automate processes and data
  - Use Analytics and Algorithms
  - Human in the Loop
- **Build Confidence**
  - Validate Decisions
  - Monitor Constraints
  - Alert at Limits

Morals, Ethics and humanity!

Eric Brown

IBM Watson Research  
scientist



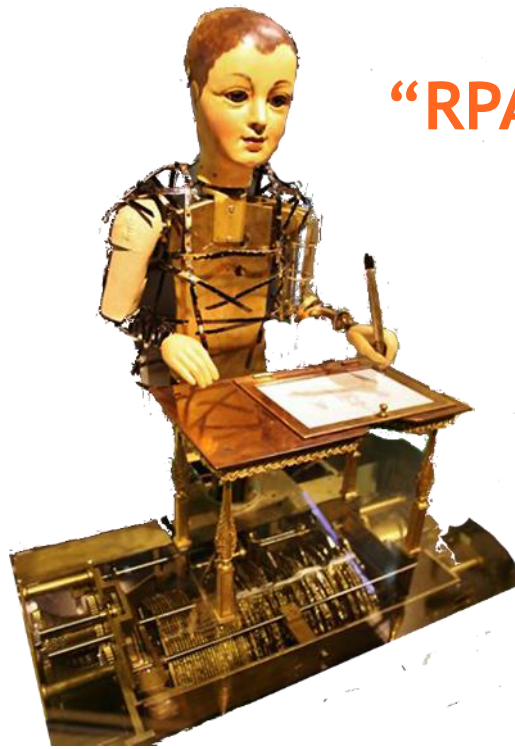
“Watson couldn't distinguish between polite language and profanity”

“...it picked up some bad habits from reading Wikipedia and started using terms like “bullshit” in an answer to a researcher's query.”



# Beware of the “bots”, they are not IA

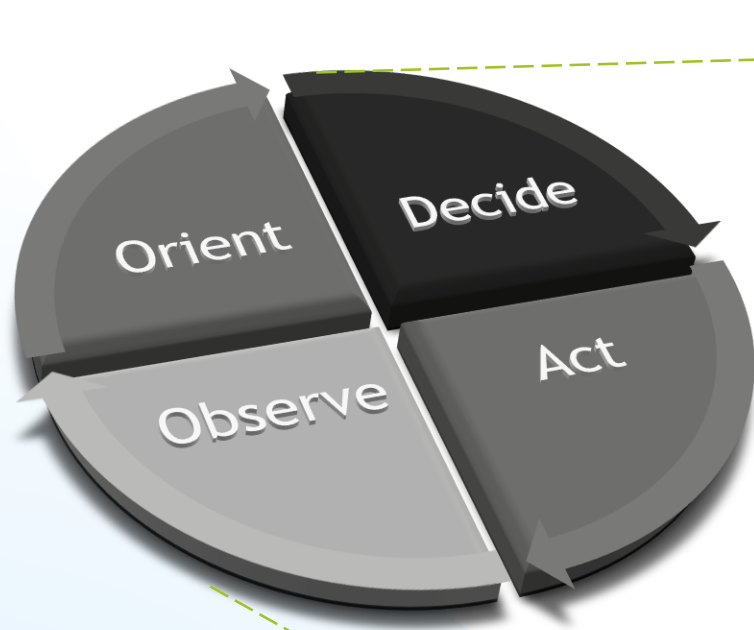
- “Robot” a machine able to orchestrate and execute simple tasks to emulate human activities.
- “Automaton” a machine capable of repeatedly mimicking a sequence of actions.



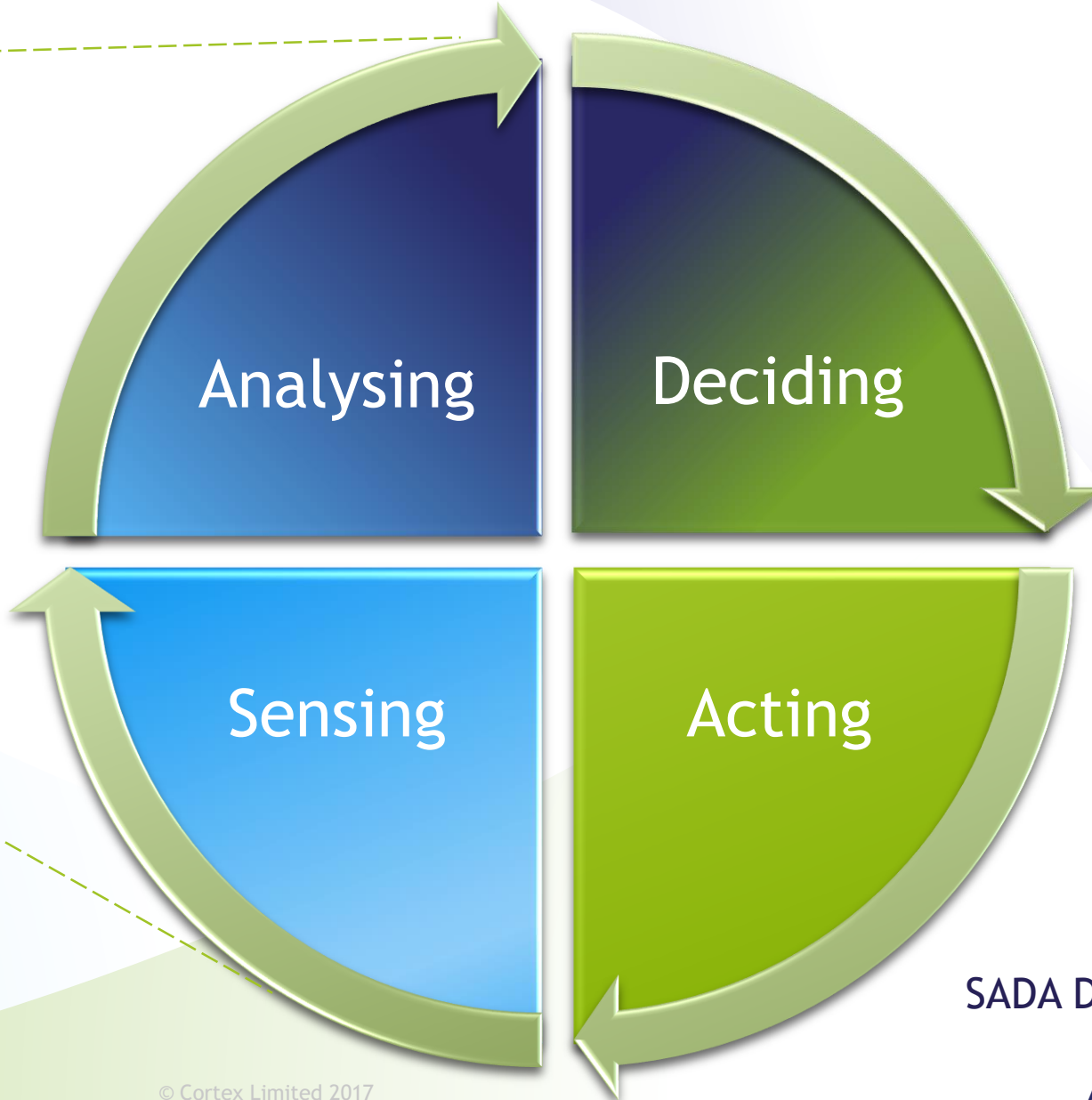
**“RPA” is a quirky Automaton**

**... that looks a bit like a robot if you squint**



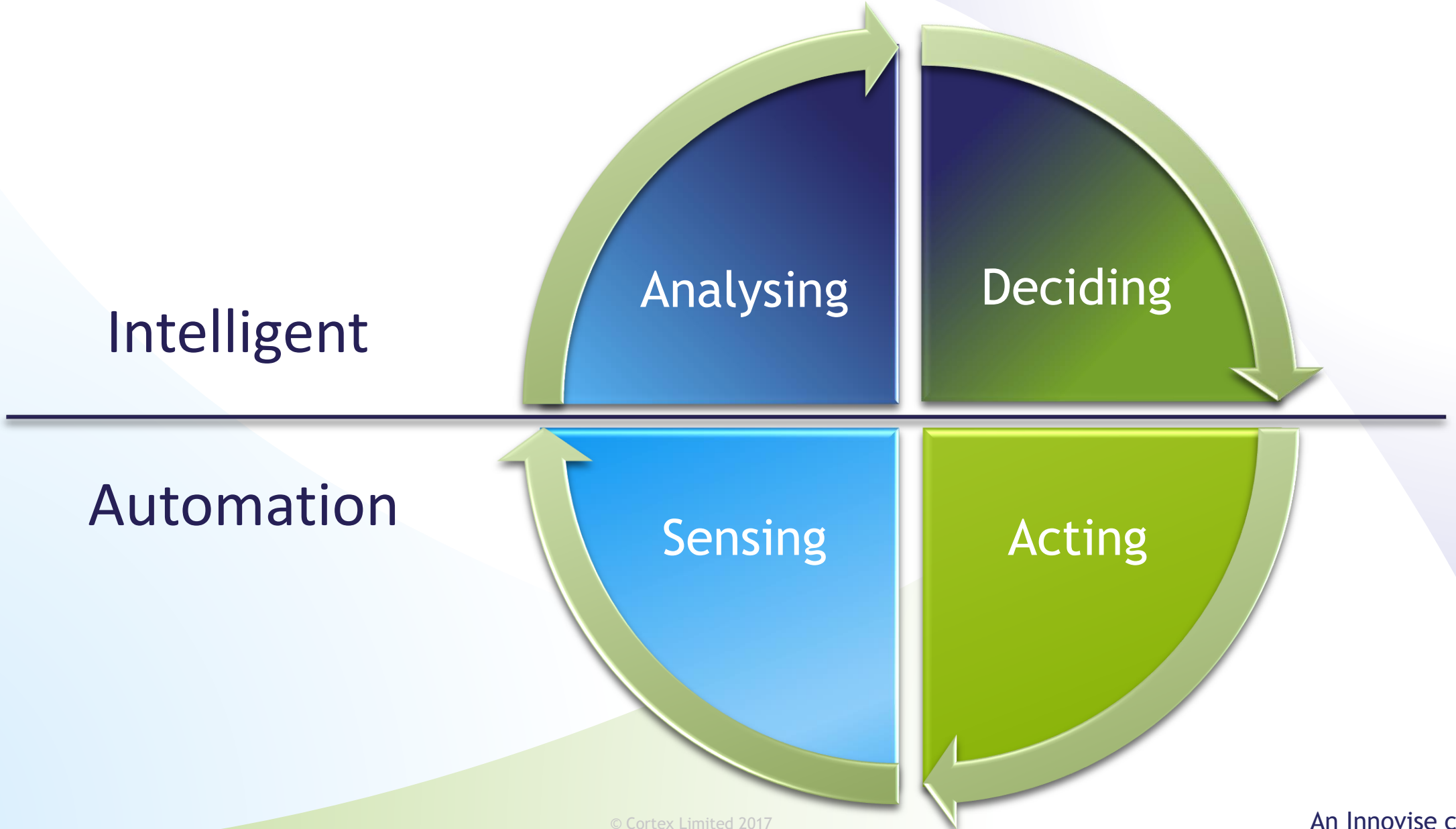


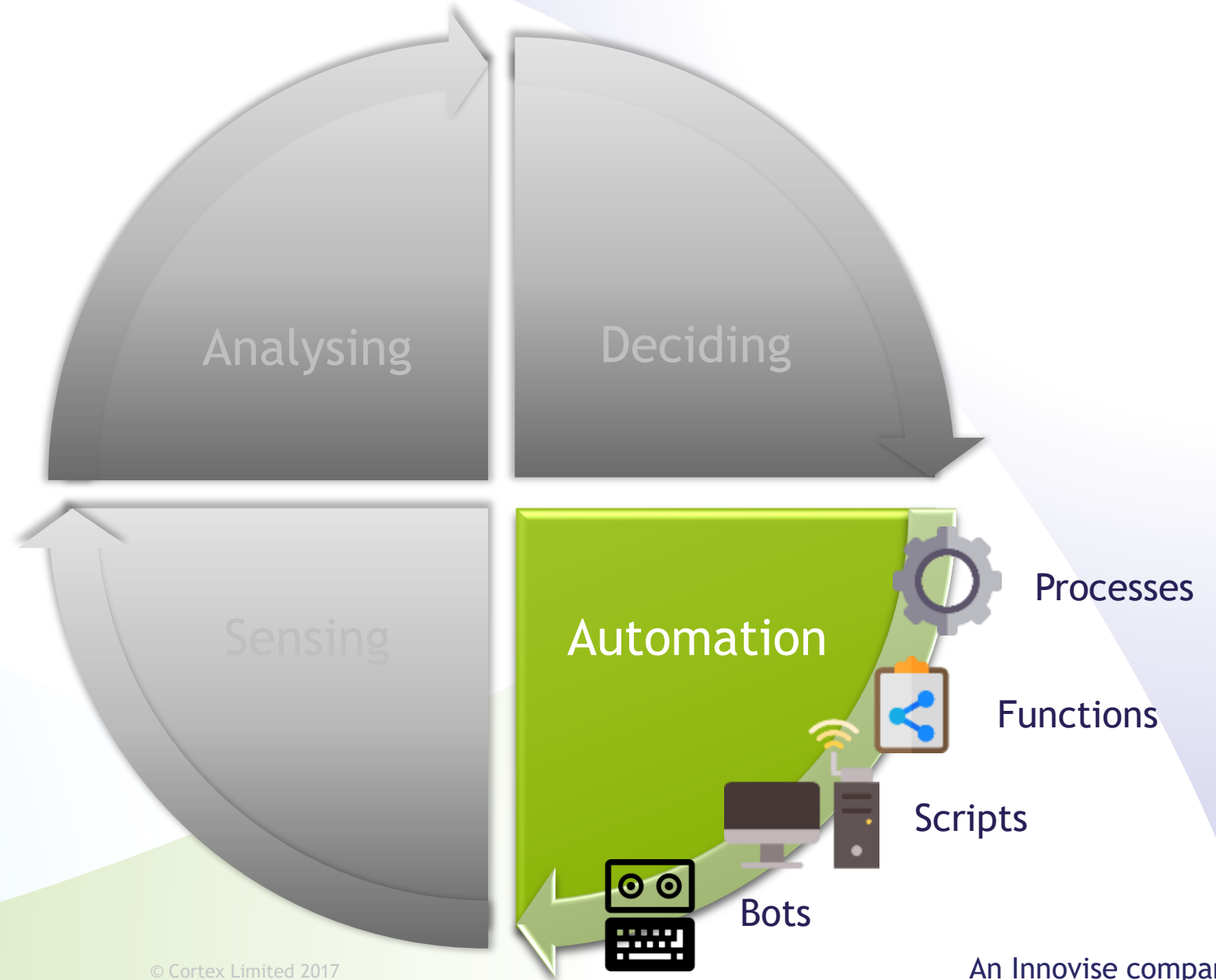
John Boyd Decision Model

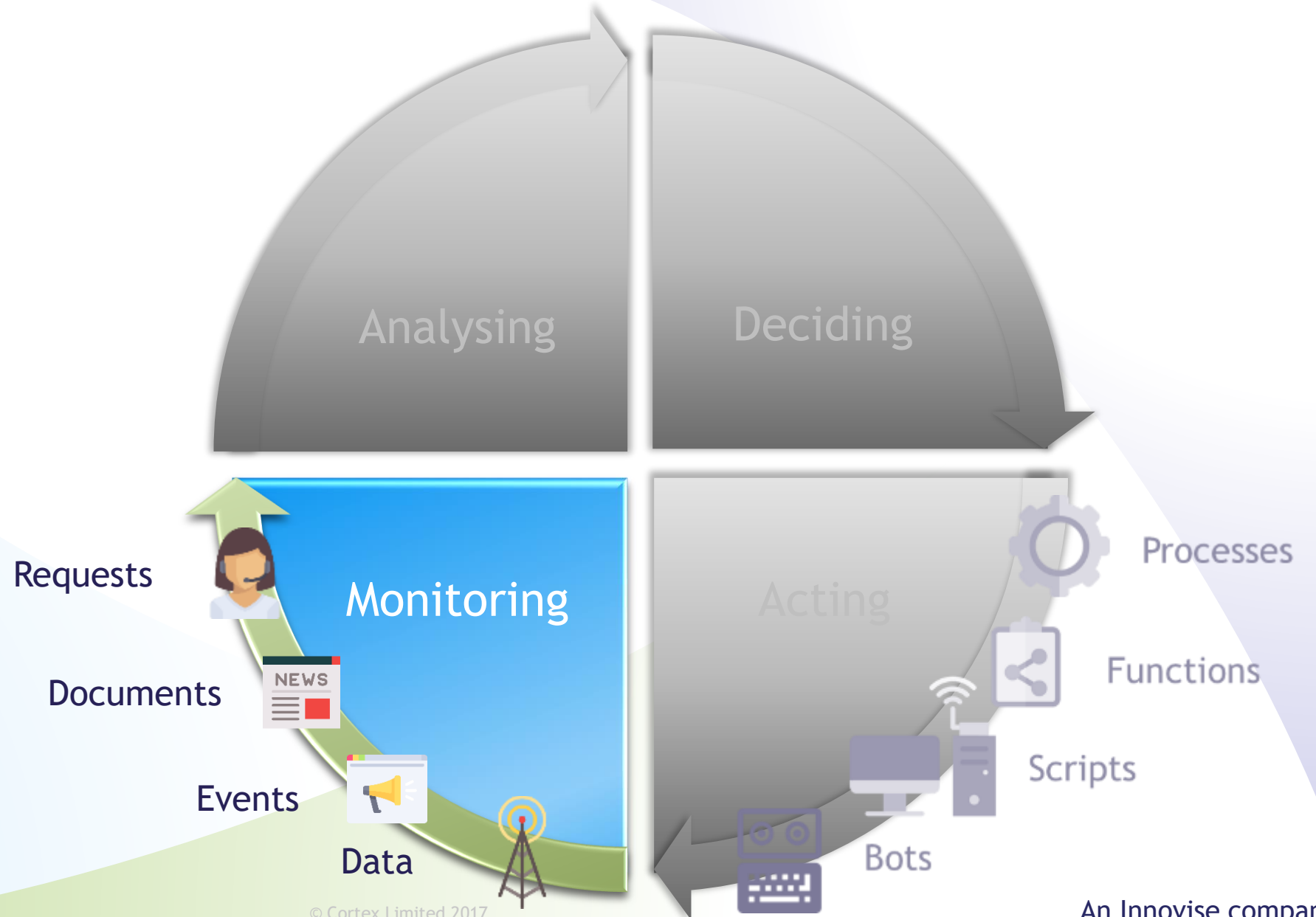


SADA Decision Model

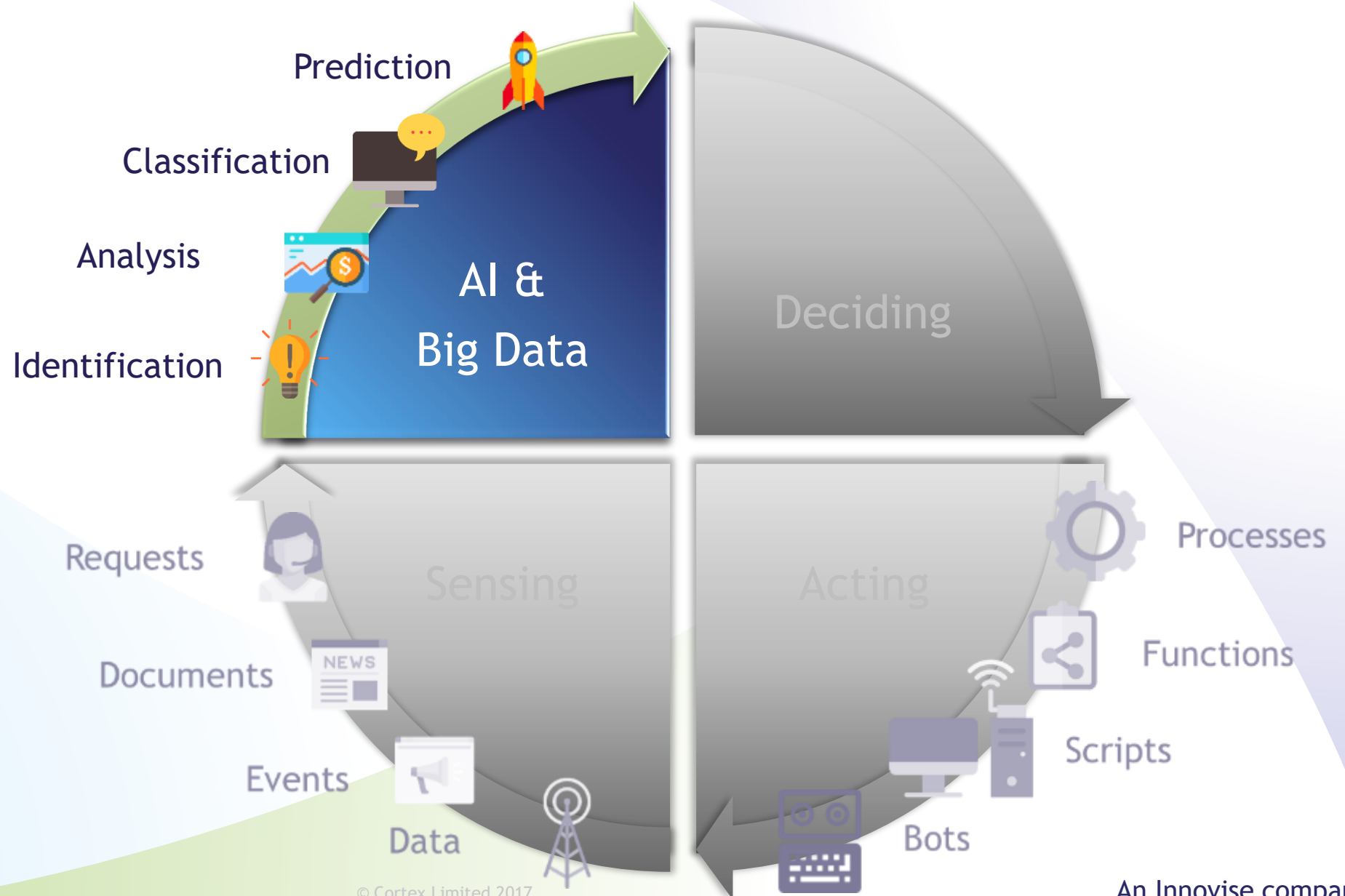




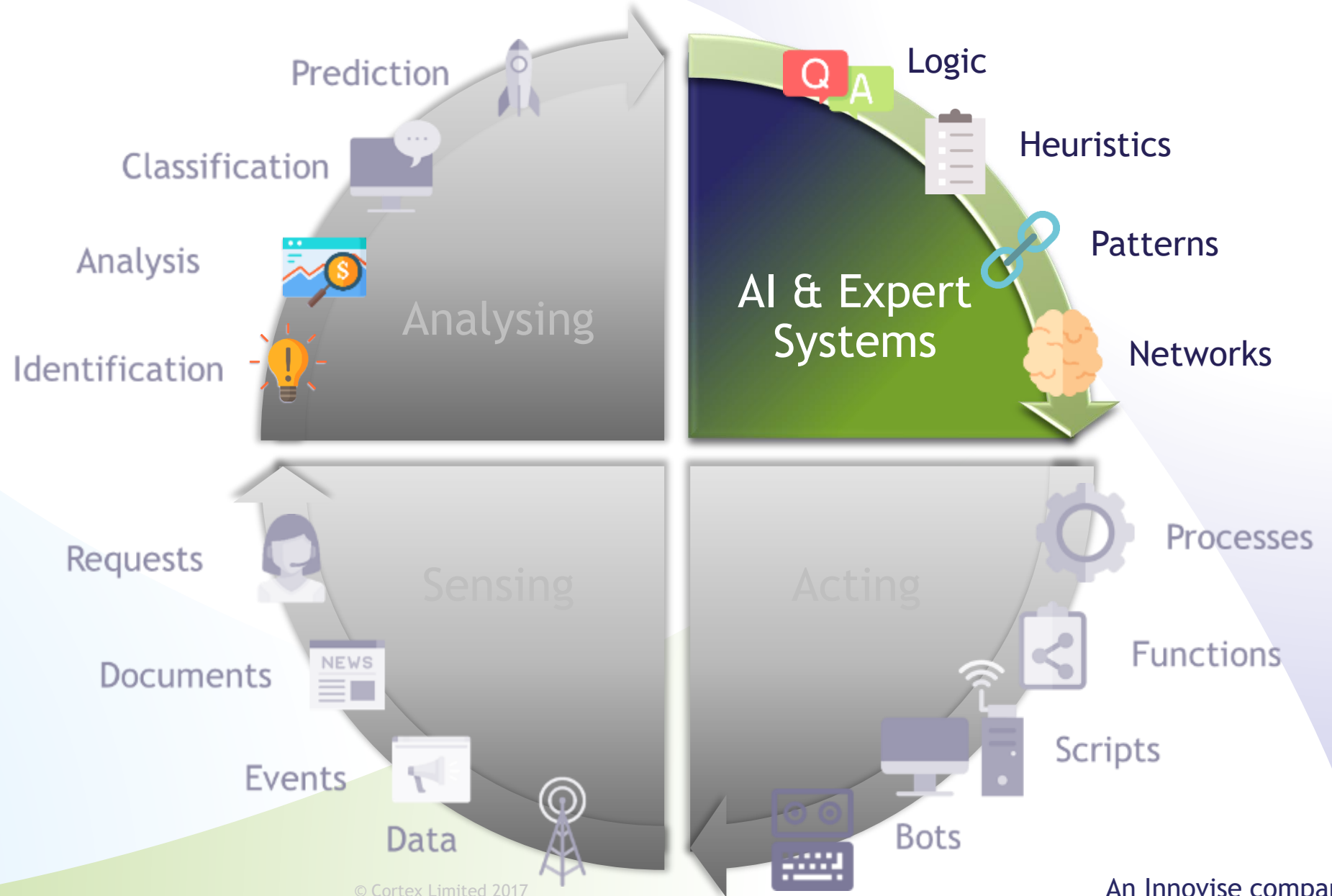




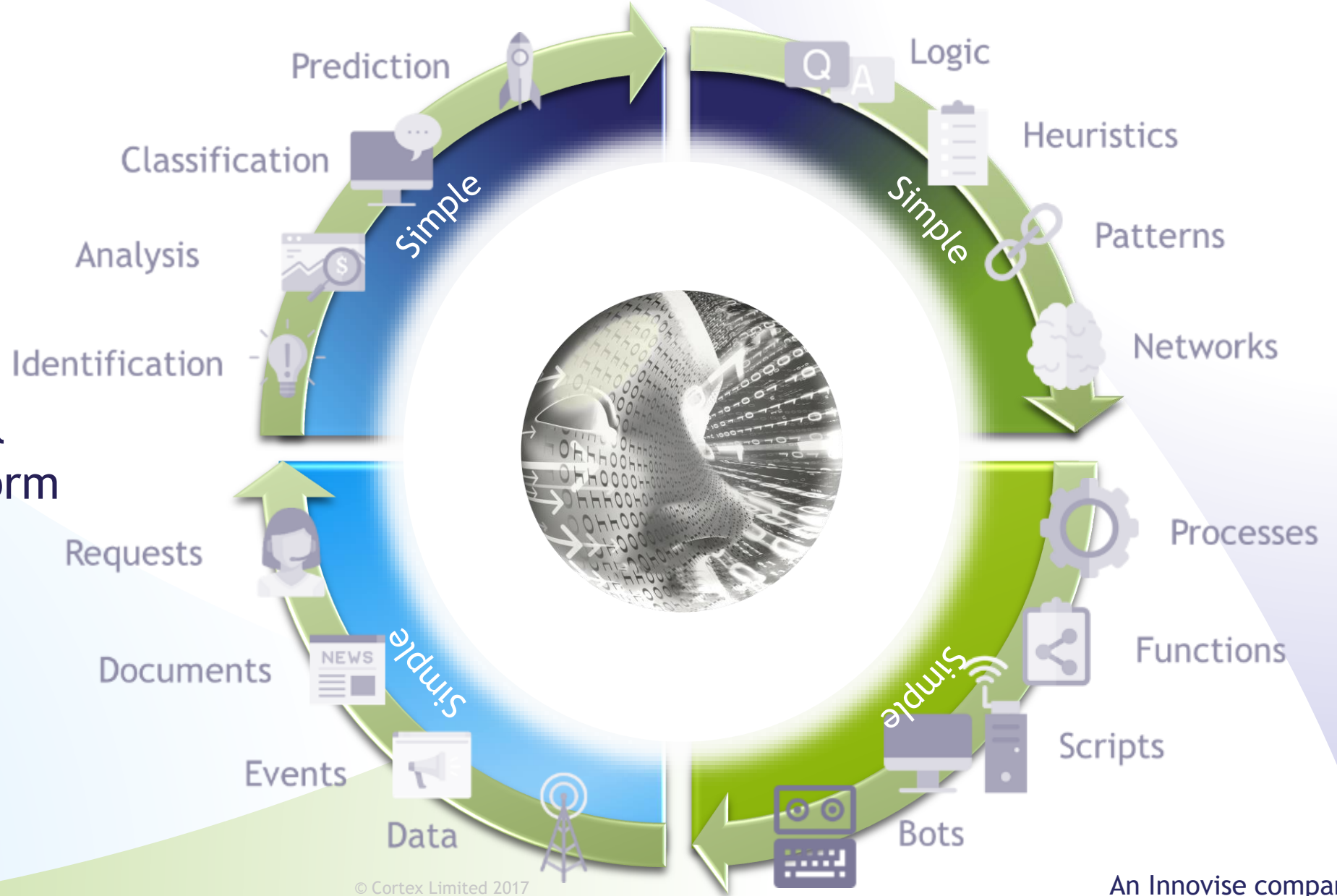




# Logic, Rules, Inferencing and Neural Nets



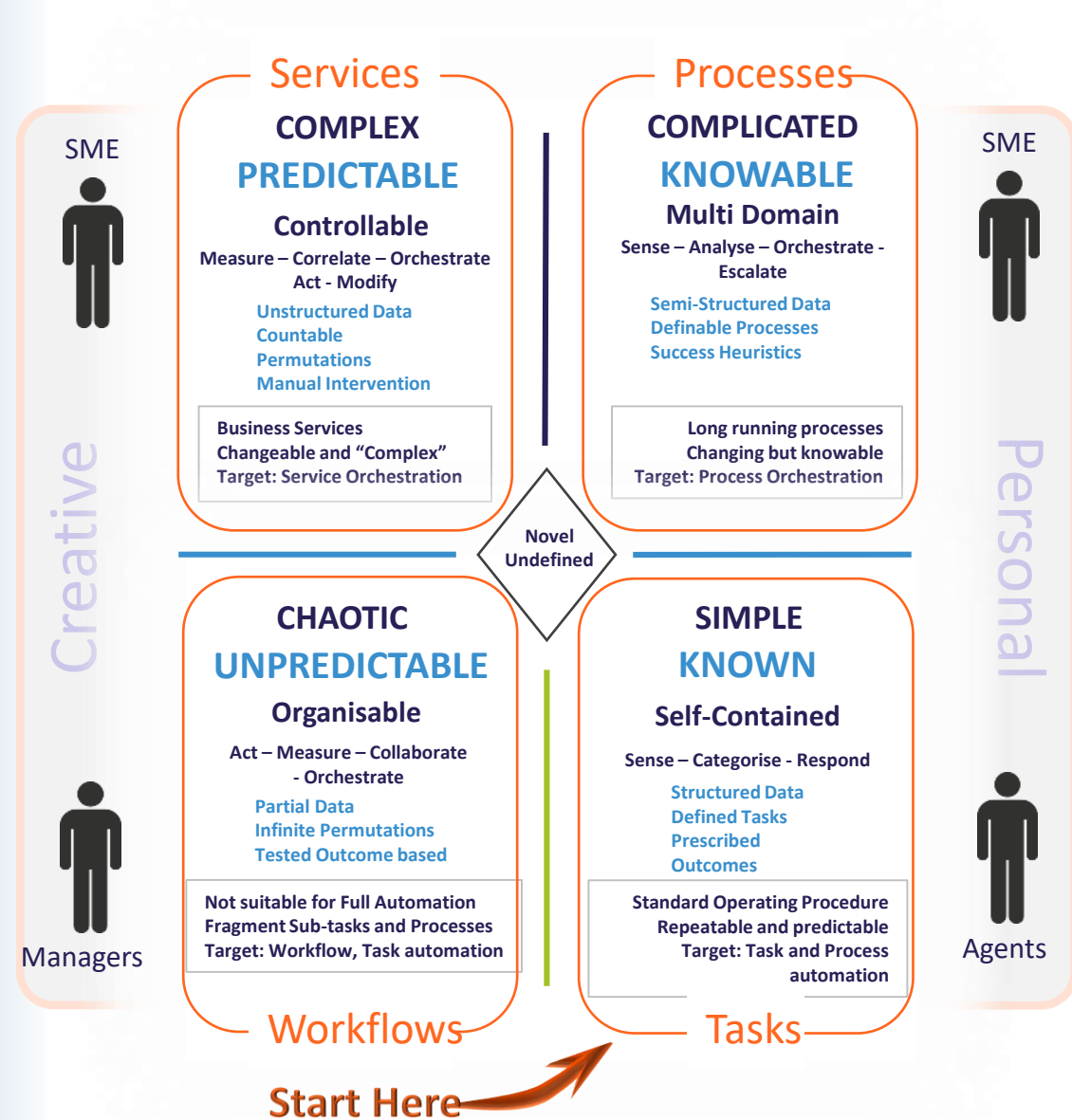
The first universal automation platform





# Automation reveals...

- Emergent Processes
- Shadow Knowledge
- Decision Criteria



# Transforming operations

“We now do in minutes what  
used to take days”  
Capgemini

Sales & Distribution	Underwriting	Administration	Claims
<i>Velocity 130x</i>	<i>Self Serve 92%</i>	<i>Business tripled</i>	<i>Released 60 staff</i>

“...the consistency has  
transformed our operations...”  
Prudential



Insurance



**PRUDENTIAL**

**Tech  
Mahindra**



**IGATE**  
Speed.Agility.Imagination

# Organisations use Cortex to transform their operations through man machine collaboration



Telco



Retail



Banking



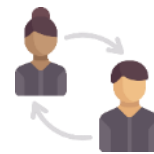
Insurance



Networks



IT



HR



Accounting



Logistics



Operations





Sales

**Strategies** - **Technologies** - **Methodologies** - **Ecosystem**



# Software Company with deep domain experience

**65%**  
CAGR

-  An Innovise Company
-  Profitable
-  Self-funding
-  No debt

Process automation

**“Thought Leaders”**

Business - IT - Telco

**28**

years

in Process Automation  
and Control Engineering

**> 300**

man-years of  
knowledge and  
experience



The industry likes Cortex...

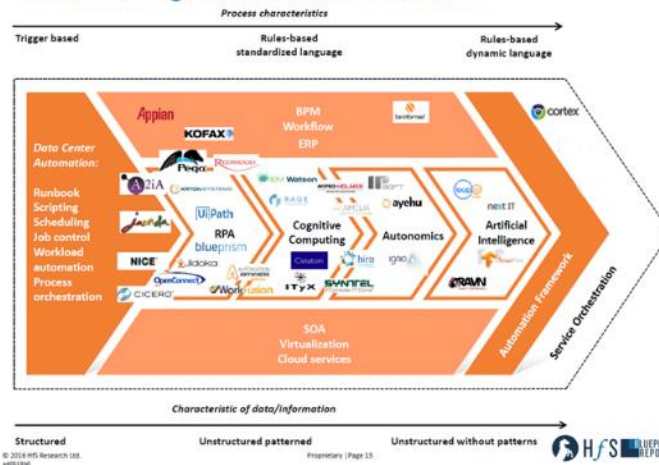


"... the Cortex solution is a compelling option for companies looking to apply cognitive technologies . . . enterprises across a wide range of vertical industries should consider them as part of their digital transformation initiatives."



"... innovation such as self-learning and self-remediations as Cortex is demonstrating will become a new focal point for the industry."

The HfS Intelligent Automation Continuum



**Gartner**  
 "... to me Cortex is a unique vendor that produces decent case studies with CSP's in their technology space."

**451 Research**  
 "Cortex has the potential to enable businesses to maintain processes and ensure consistent service levels"

**Gartner**  
 "Cortex is defining a new market "  
 "Intelligent Automation"

**Gartner 2014 Cool Vendor**

"...now leapfrogging their peers by leveraging insights from the early deployments... deploying Cortex as the orchestration engine, and then linking up to the plethora of IA."  
 HfS Blueprint 2016

Everest Group IT INFRASTRUCTURE  
**PEAK**™ AUTOMATION  
 MATRIX PRODUCTS  
**2017 MAJOR CONTENDER**



Get Intelligent automation  
in your DNA

To capture data  
ready for AI